

# Financial model and economic evaluation of polymetallic nodules development in the Area

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# Outline



## 1. Modeling and evaluation method

Two models are applied for this research.

**Model 1: Discounted Cash Flow Model** 



■The Discounted Cash Flow model is used for profitability assessments from a financial perspective. Three kinds of evaluation index including Net Present Value (NPV), Internal Rate of Return (IRR) and Dynamic Investment Pay-back Period are calculated.

■ If the NPV is positive and the IRR is greater than or equal to Hurdle Rate, the project is considered acceptable otherwise the project is rejected. A hurdle rate is the minimum rate of return on a project or investment required by a manager or investor.

## 1. Modeling and evaluation method

#### **Model 2: Break Even Point Model**

Breakeven Grade



B —— cutoff grade/breakeven grade
c —— production cost per ton
P —— metal price
Example:
copper price P=6000 dols/t, production
cost per ton c=30 dols/t,
B = c/P= 30/6000=0.5%

Nickel Equivalent

$$NiEqv = \frac{\sum_{i=1}^{4} P_i R_i M_i}{P_{Ni}}$$

Index "i" refers to the four metals considered in this study, namely Mn, Cu, Ni, Co. Pi——metal price Ri——recovery Mi——metal grade

A Break Even Point model is built and used to determine the breakeven grade for profit and loss of deep sea mining.

This is a relatively and fast evaluation method for macro economyand it is widely used in land mining.

# Parameter category and determination:

# Parameter uncertainty and processing method:



Basic parameters and distribution

Sensitiv	vity Factor	Distribution Type	Expected Value	Distribution Interval		
Annual Ore Production (ten thousand tons)		Discrete uniform distribution	300	[200,300]	> The proportion of	
Term of Exploitation (years)		Discrete uniform distribution	25	[20,30]	fixed investment	
Ad-valorem Royalty Rates(%)		Discrete uniform distribution	4	[2,8]	<ul><li>Interest of 6% in 25</li></ul>	
Annual Operating Cost (Million dollars)		Triangular distribution	900	+/-25%	years.	
Fixed investment (Million dollars)		Triangular distribution	3100	+/-25%	<ul><li>Benchmark yield is</li></ul>	
Mang	Manganese	Triangular distribution	27.15%	+/-5%	15%	
Metal	Cobalt	Triangular distribution	0.22%	+/-5%	<ul> <li>Factory depreciation is 3%,</li> </ul>	
Grade	Nickel	Triangular distribution	1.27%	+/-5%		
	Copper	Triangular distribution	1.02%	+/-5%	> equipment	
Metal recovery	Manganese	Triangular distribution	90%	+/-5%	depreciation is 7%	
	Cobalt	Triangular distribution	83%	+/-5%		
	Nickel	Triangular distribution	87%	+/-5%		
			Copper	Triangular distribution	88%	+/-5%

#### Metal price forecast and metal price



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There are many methods for metal price forecasting. We have studied the decision tree machine-learning algorithm based on big data and achieved good results. Two sets of metal prices were used in the model.

	Expert estimated price (\$/ton)	five-year average price (\$/ton)
Mn	1685	1780
Ni	12862	12862
Co	64855	33415
Cu	6500	6213

Expert estimated price: the metal prices which was submited to ISA in 2017. The five-year average price was from LME. The Mn price is from http://hq.smm.cn/meng

#### **Annual parameters input of Discounted Cash Flow Model:**



#### **Parameters of the Break Even Point model:**

The production cost per ton C is about 600-630 dollars/t, and the break even grades is 4.91% and 4.74%

Ni equivalents of expert estimated price and five-year average price are 5.57% and 5.39%

#### **Results of Discounted Cash Flow Model (basic value)**

Metal price	NPV (million dollar)	IRR (%)	Pt (years)
Expert estimated price	465.0	17.12	12.73
Five-year average price	83.8	15.39	20.84

**Results of Break Even Point model (basic value)** 

Expert	The median of Break Even grade B	4.91%
price	Ni Eqv	5.57%
Five-year	The median of Break Even grade B	4.74%
average price	Ni Eqv	5.39%

■ If 15% is the threshold value of IRR, the exploitation project is economically feasible under the two sets of metal prices.

■ B< Ni Eqv under both the expert estimated price and the five-year average price. The exploitation project is economically feasible.

## 3. Economic indicators of the project

# **Sensitivity Analysis**



Based on the inputs of expert estimated price, sensitive analysis shows that Annual Ore Production, Manganese Grade and Price, Processing Plant Opex and Processing Plant Capex are major parameters that affect the financial benefit.

Sorting by Sensitivity	Sensitivity Factor		
1	Annual Ore Production		
2	Manganese Grade and Price		
3	Processing Plant Opex		
4	Processing Plant Capex		
5	Nickel Grade and Price		
6	Cobalt Grade and Price		
7	Surface Vessel(s) Capex		
8	Copper Grade and Price		
9	Surface Vessel(s) Opex		
10	Collection System(s) Opex		
11	Collection System(s) Capex		
12	Royalty Rate		

## 3. Economic indicators of the project

# **Risk Analysis**

#### **Break Even Point Model**



#### Expert estimated price (risk is about 25%)



#### Five-year average price (risk is about 39%)

• Expert estimated price and five-year average metal price used respectively, the frequency distribution of break even grade is shown above.

#### **Discounted Cash Flow Model**





#### Five-year average price (risk is about 58%)

• Expert estimated price and five-year average metal price used respectively, the frequency distribution of internal rate of return (IRR) is shown above.



➢When the royalty Rate is equal to 8%, NPV is negative. This shows that the royalty rate has a great impact on the economic evaluation index.

>According to the average price of metal in the last five years, if the ad-valorem royalty rate is equal to 2%, IRR will fall to 15.39%, and the dynamic investment pay-back period will exceed 17 years. The return of the project is obviously lower than the land mining industry. This is not in line with the principle of "avoid giving deep seabed miners an artificial competitive advantage or imposing on them a competitive disadvantage" proposed by " Implementation Agreement ".



Suggestions: if the ad-valorem royalty mode is adopted, the royalty rate should not exceed 2%.

#### "Profit-based +Ad-valorem" Royalty Mode Research

"Implementation Agreement" stipulates that "Consideration should be given to the adoption of a royalty system or a combination of a royalty and profit-sharing system." So we studied "Profit-based + Ad-valorem" Royalty mode.

Rovalty Rate	Ad-valorem + Profit-based				
	2%+0%	1%+3%	1%+4%	1%+5%	
IRR (%)	17.12	17.15	17.05	16.94	
NPV (Million USD)	465.04	472.86	448.61	424.36	
Average annual net present value(Million USD)	16.6	16.9	16.0	15.2	
Average annual royalty (Million USD)	50.55	42.44	48.17	53.89	

#### Using expert estimated price data

•Considering the average annual royalty and the average annual net present value, the "Ad-valorem 1%+Profit-based 4%" scheme is close to the "Ad-valorem 2%".

•The average annual royalty is much higher than the average annual net present value. This means that the principle of "common inheritance of human property" has been well reflected and implemented.

	Incomes	Expert estimated price	Five-year Average price	Relative variation ratio
Ad-valorem	Average annual royalty	50.55	47.01	-7%
2%	Average annual net present value	16.6	3.0	-81.9%
Ad-valorem	Average annual royalty	48.17	42.77	-11.2%
1%+Profit- based 4%	Average annual net present value	16.0	2.8	-82.5%

When the prices of metals drop :

• The annual average net present value decreases far more than the annual average royalty, and the contractors take the risk of falling prices.

• By comparing "Ad-valorem" to "Profit-based + Ad-valorem", the relative variation ratio of average annual royalty increases 4%, and the average annual net present value increases less than 1%. It can appropriately reduce the contractor's burden under low profit conditions.

# Thanks for your attention !